

10-Year Overview

		1999	2000	2001	2002	2003 ¹⁾	2004 ¹⁾	2005 ¹⁾	2006	2007	2008
		HGB	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS	IFRS
Production	Cars	626,059	650,850	727,033	735,913	761,582	784,972	811,522	926,180	980,880	1,029,041
	Engines	1,266,896	1,187,666	1,225,448	1,284,488	1,342,883	1,485,536	1,695,045	1,895,695	1,915,633	1,901,760
Vehicle sales											
Audi Group	Cars	634,973	919,621	991,444	995,531	1,003,791	971,832	1,045,114	1,135,554	1,200,701	1,223,506
Audi brand	Cars	634,708	653,404	726,134	742,128	769,893	779,441	829,109	905,188	964,151	1,003,469
Germany	Cars	257,642	239,644	254,866	243,650	237,786	235,092	247,125	257,792	254,014	258,111
Outside Germany	Cars	377,066	413,760	471,268	498,478	532,107	544,349	581,984	647,396	710,137	745,358
Outside Germany	Percent	59.4	63.3	64.9	67.2	69.1	69.8	70.2	71.5	73.7	74.3
Market share, Germany	Percent	6.8	6.9	7.5	7.4	7.4	7.2	7.4	7.6	7.9	8.1
Lamborghini brand	Cars	265	296	297	424	1,305	1,592	1,600	2,087	2,406	2,430
Other Volkswagen Group brands	Cars	–	265,921	265,013	252,979	232,593	190,799	214,405	228,279	234,144	217,607
Employees	Average	45,800	49,396	51,141	51,198	52,689	53,144	52,412	52,297	53,347	57,533
From the Income Statement											
Revenue	EUR million	15,146	19,952	22,032	22,603	23,406	24,506	26,591	31,142	33,617	34,196
Cost of materials	EUR million	10,155	14,539	15,860	16,726	17,163	17,676	19,139	21,627	23,092	23,430
Personnel costs	EUR million	2,291	2,542	2,660	2,739	2,938	3,072	3,136	3,440	3,406	3,709
Personnel costs per employee	EUR	50,022	51,456	52,018	53,496	55,763	57,798	59,834	65,771	63,846	64,467
Depreciation and amortization	EUR million	945	1,179	1,412	1,614	1,833	1,852	1,930	2,515	2,287	1,908
Profit before tax	EUR million	839	971	1,286	1,219	1,101	1,143	1,310	1,946	2,915	3,177
Profit after tax	EUR million	324	725	747	752	811	871	824	1,343	1,692	2,207
Added value	EUR million	3,198	3,590	3,892	4,000	4,287	4,585	4,801	6,156	6,634	7,072
From the Balance Sheet											
Non-current assets	EUR million	3,679	7,039	7,685	8,308	8,588	8,970	8,597	8,285	8,325	9,537
Current assets	EUR million	3,024	3,219	3,437	4,342	5,475	5,934	7,515	10,625	14,253	16,519
Equity	EUR million	1,441	3,749	4,222	4,761	5,487	5,828	6,104	7,265	8,355	10,328
Liabilities	EUR million	5,262	6,509	6,900	7,889	8,576	9,076	10,008	11,645	14,223	15,728
Balance sheet total	EUR million	6,703	10,258	11,122	12,650	14,063	14,904	16,112	18,910	22,578	26,056
From the Cash Flow Statement											
Cash flow from operating activities	EUR million	1,163	2,058	2,393	2,440	2,786	2,690	3,252	4,428	4,876	4,338
Investing activities ²⁾	EUR million	– ³⁾	2,502	2,028	2,305	2,015	2,041	1,670	1,890	2,084	2,412
Net liquidity (Dec. 31)	EUR million	– ³⁾	827	1,093	877	1,530	2,033	3,391	5,720	7,860	9,292
Financial ratios											
Return on sales before tax	Percent	5.5	4.9	5.8	5.4	4.7	4.7	4.9	6.2	8.7	9.3
Equity ratio	Percent	21.5	36.5	38.0	37.6	39.0	39.1	37.9	38.4	37.0	39.6
Audi share											
Share price (year-end price) ⁴⁾	EUR	61.20	59.59	160.00	191.00	225.00	220.15	308.00	540.00	625.00	466.49
Compensatory payment	EUR	0.77	1.20	1.30	1.30	1.05	1.05	1.15	1.25	1.80	X ⁵⁾

1) Financial data adjusted to take account of amendments to IAS 19 and 38

2) Not including securities, fixed deposits and loans

3) HGB value not shown owing to lack of comparability

4) Year-end price on Munich Stock Exchange

5) In accordance with the resolution to be passed by the Annual General Meeting of Volkswagen AG on April 23, 2009